## **Horizon 2020**





## Skrá





- Skipanin í Brússel
- Hvørji eru vit? NCP uppgávan
- Nær SME?
- Hvat er Horizon 2020?
- Funding & tender opportunities ein portalur
- Work Programme arbeiðsprogramm
- SME Smáar og miðalstórar fyritøkur
- FTI Fast Track to Innovation
- Umsóknartilgongdin
- Framtíð Innovation Council Horizon Europe







- Parlament
- > ES Kommissión



| Portfolios                       | Names              | Services   |  |  |  |  |
|----------------------------------|--------------------|--|--|--|--|--|
| Regional Policy                  | Corina Crețu       | DG Regional Policy (REGIO) <u>Changes for DG REGIO</u> :  - Unit ELARG D1 (Task Force Turkish Cypriot Community) moves from DG Enlargement (ELARG) to DG REGIO.  |  |  |  |  |
| Competition                      | Margrethe Vestager | DG Competition (COMP)  |  |  |  |  |
| Research, Science and Innovation | Carlos Moedas      | Directorate-General for Research and Innovation (RTD)  The relevant parts of the Research Executive Agency (REA)  The relevant parts of the European Research Council Executive agency (ERCEA)  The relevant parts of the Innovation and Networks Executive agency (INEA)  The relevant parts of the Executive Agency for Small and Medium-sized Enterprises (EASME) |  |  |  |  |

DIRECTORATE-GENERAL | RTD

### Research and Innovation

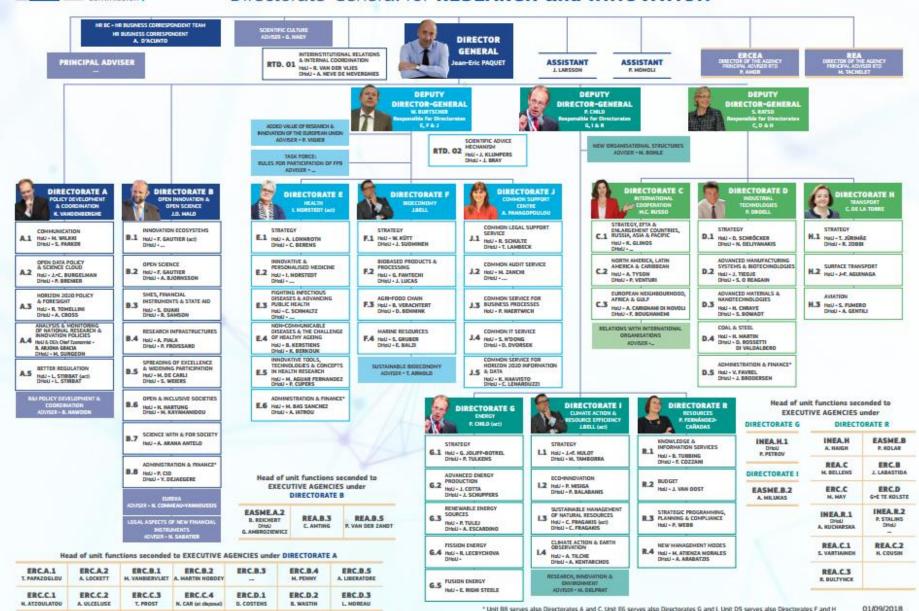
European Commission >

### **EASME - Executive Agency for SMEs**

The Executive Agency for Small and Medium-sized Enterprises (EASME) has been set-up by the European Commission to manage on its behalf several EU programmes in the fields of SME support & innovation, environment, energy and maritime affairs.



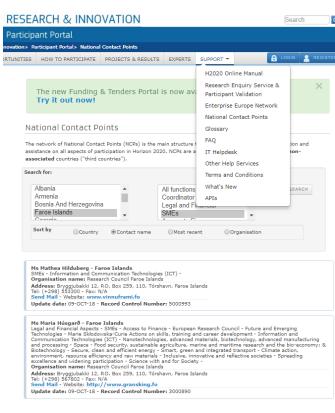
#### Directorate-General for RESEARCH and INNOVATION





## NCP – hvør er tað?









### Hvør er SME?

'The category of micro, small and medium-sized enterprises (SMEs) is made up of enterprises which employ fewer than 250 persons and which have an annual turnover not exceeding EUR 50 million, and/or an annual balance sheet total not exceeding EUR 43 million.'

Extract of Article 2 of the annex to Recommendation 2003/361/EC



# Europa lagging behind in up-scaling young and innovative companies

Companies established after 1984 that made it to the FT 500 Global list







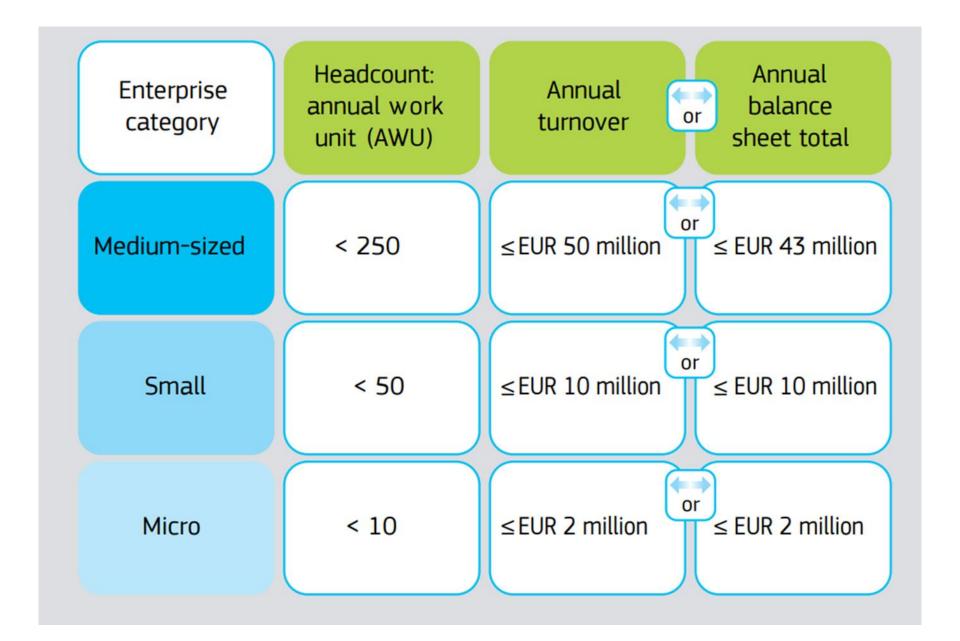
### **SME versus non-SME:** the main criteria

'If an enterprise has access to significant additional resources it might not be eligible for SME status.'

| Size                  | and | Resources                        |
|-----------------------|-----|----------------------------------|
| • Employees           |     | <ul> <li>Ownership</li> </ul>    |
| • Turnover            |     | <ul> <li>Partnerships</li> </ul> |
| - Balance sheet total |     | . Linkages                       |

Starvsfólk/ársverk Umsetningur Fíggjarjavni

'Nine out of every 10 enterprises is an SME, and SMEs generate two out of every three jobs.'





## Hvat er Horizon 2020?

Rammuskrá = Framework Programme



## Tríggir stabbar + tvørgangandi skráir

Einstakur granskari Velur sjálvur evni

**ERC** 

Flytføri Marie-Curie Actions

Infrakervi

Ídnaður & vinnulív Innovation

SME = smáar og miðalstórar fyritøku SME Instrument

> FTI FET Open

> > Fígging

Samfelags avbjóðingar 7 ymisk økir, býtt í undirevnir

SC1 heilsa
SC2 hav, landbúnaður, matur
SC3 orka
SC4 transport
SC5 umhvørvi, veðurlag,
jarðfrøði
SC6 sosial- og hugvísindi
SC7 trygg samfeløg

Útboð/Calls í arbeiðsprogrammum Bottom-up, velur sjálvur evni & Top-down, ES ásetur evni RIA = gransking & Innovation, IA = Innovation & CSA = Coordination, Support Freistir, cut-off dagar

## Fyrsta – Framúrskarandi gransking



#### **Excellent Science**

Article

Newsroom

Activities under this Pillar aim to reinforce and extend the excellence of the Union's science base and to consolidate the European Research Area in order to make the Union's research and innovation system more competitive on a global scale.

The Excellent Science pillar has main four specific objectives:

- The European Research Council (ERC) will provide attractive and flexible funding to enable talented and creative individual researchers and their teams to pursue the most promising avenues at the frontier of science, on the basis of Union-wide competition.
- 2. Future and emerging technologies will support collaborative research in order to extend Europe's capacity for advanced and paradigm-changing innovation. They will foster scientific collaboration across disciplines on radically new, high-risk ideas and accelerate development of the most promising emerging areas of science and technology as well as the Union-wide structuring of the corresponding scientific communities.
- Marie Skłodowska-Curie Actions will provide excellent and innovative research training as well
  as attractive career and knowledge-exchange opportunities through cross-border and crosssector mobility of researchers to best prepare them to face current and future societal
  challenges.
- 4. Research infrastructure (including e-infrastructures) will develop European research infrastructure for 2020 and beyond, foster their innovation potential and human capital, and complement this with the related Union policy and international cooperation.

## Triðja - Socieltal Challenges

- Kommissiónin hevur sett avbjóðingar í Call tekstir/útboð
- Útboðini eru í WP = arbeiðsprogrammunum
- Finna samstarvspartar og seta saman consortium
- Minst 3 partar úr 3 ymiskum londum

#### Topic conditions and documents

1. Eligible countries: described in Annex A of the Work Programme.

A number of non-EU/non-Associated Countries that are not automatically eligible for funding have made specific provisions for making funding available for their participants in Horizon 2020 projects. See the information in the <u>Online Manual</u>.

### Ymisk sløg av útboðum:

- > RIA = Research & Innovation Action
- > IA = Innovation Action
- SA = Coordination & Support Action

## WP at a glance

### The policy context

Global commitments







**United Nations**Framework Convention on Climate Change

European policies





Climate &

energy

CAP & EIP-AGRI







Integrated Maritime and common fisheries policies



Circular economy



Digital single market

## Mittasta - Fyritøkur - SME

- European Innovation Council (EIC) pilot
- Fyritøka einsamøll ella í samstarvi við onnur
- Menning av framleiðslu



### **SME** instrument

### Your Highway to deliver Unnovation to the Market



- Only for-profit SMEs established in the EU or associated countries may apply for funding and support
- Single company support possible
- 70% funding (exceptions possible)
- No obligation for applicants to sequentially cover all three phases
- Innovative SMEs with a potential to develop, grow and have an international impact
- Focused on established SMEs with high growth potential
- Clear European dimension





**PHASE 1:**Concept and feasibility assessment

10% budget

□Input: Idea/Concept: "Business Plan 1"(≤ 10 pages)

**□**Activities:

√ Feasibility of concept

✓ Risk assessment

**✓IP** regime

**✓** Partner search

✓ Design study

√ Pilot application

√etc.

**□Output**: elaborated "Business plan 2"

□ Coaching support: 3 coaching days offered (voluntary)



**PHASE 2:** R&D, demonstration, market replication

88% budget

□<u>Input</u>: "Business plan 2" plus description of activities under Phase 2 (≤ 30 pages)

**□**Activities:

**√** Development

**✓** Prototyping

√testing, piloting, miniaturisation, scaling-up

√ market replication,

✓ research

**□Output**: "investor-ready Business plan 3"

□ Coaching support: 12 coaching days offered (voluntary)





comm2% pudget (Phase 3 + coaching suschemes, Phase 1&2)

to be a sequential phase, Phase producell also support activities in parallel to

Phase 1 and Phase 2 participation

Main issues to be implemented:

- Promote instrument as quality label for successful projects
- Facilitate access to private finance
- □ Support via networking, training, mentoring, information addressing i.e. IP management, knowledge sharing, dissemination
- SME window in the EU financial facilities (debt facility and equity facility)
- □ Possible connection to public procurement activities



**Funded Projects** 

150,07%

**Project Participations** 

 $15^{\text{0,02\%}}_{\text{of total}}$ 

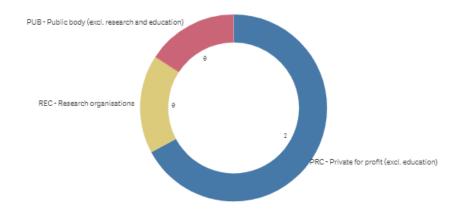
EU Contribution (EUR)

2,54M<sup>0,01%</sup>

#### Number of project participations and EU Contribution by organisation

| Legal Name                                      | Q | Country       | Q | EU Contribution (EUR) | Project Participations |  |
|---|---|---------------|---|-----------------------|------------------------|--|
| Totals  |   |               |   | 2.535.361€            | 15                     |  |
| SP/F SYNTESA                                    |   | Faroe Islands |   | 719.321€              | 2                      |  |
| SPF OCEAN RAINFOREST                            |   | Faroe Islands |   | 544.389€              | 2                      |  |
| HAVSTOVAN                                       |   | Faroe Islands |   | 400.775€              | 2                      |  |
| JARDFEINGI                                      |   | Faroe Islands |   | 393.926€              | 2                      |  |
| SPFTOKNI  |   | Faroe Islands |   | 239.200€              | 1                      |  |
| SP/F DELIVER                                    |   | Faroe Islands |   | 50.000€               | 1                      |  |
| SP/F KPT  |   | Faroe Islands |   | 50.000€               | 1                      |  |
| SPF BLUE OCEAN                                  |   | Faroe Islands |   | 50.000€               | 1                      |  |
| SPF FRAMA                                       |   | Faroe Islands |   | 50.000€               | 1                      |  |
| THE FAROESE RESEARCH COUNCIL (GRANSKINGARRADID) |   | Faroe Islands |   | 37.750€               | 2                      |  |

#### EU Contribution by Type of Organisation (Mil EUR)



## Funding & tender opportunities

- Ein portalur til alt
- Útboð/Call
- Leita eftir samstarvi
- Umsóknin
- Viðgerð og svar

#### **Summary**

The European Innovation Council (EIC) pilot supports innovators developing breakthrough innovations with the potential to create new markets and boost jobs, growth and prosperity in Europe.

SME Instrument Close-to-market and scale-up projects of a single SME or a consortium

of SMEs established in EU Member States or Horizon 2020 associated

countries.

Fast Track to Close-to-market projects of consortia with three to five Innovation (FTI) entities from at least three different EU Member States or Horizon

2020 associated countries. Industry must participate. Interdisciplinary

approaches encouraged.

FET Open Early-stage, science and technology research by consortia exploring

novel ideas for radically new future technologies that challenge current paradigms and venture into the unknown. Open to research into any area of technology. Aims to attract new, high-potential research and

innovation players.



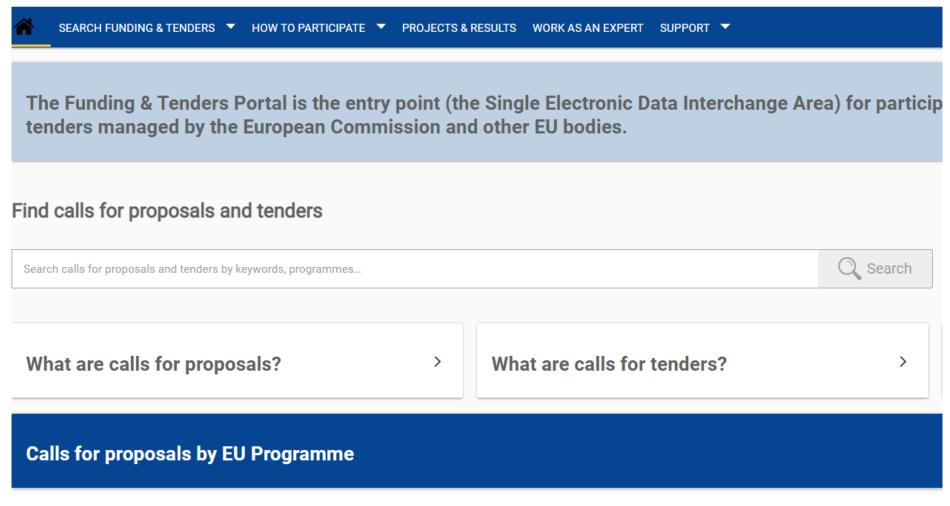
rizon Prizes boost breakthrough innovation by fostering solutions to llenges which bring major benefits to society.

Actions help to optimise the impact of EU investment in EIC ovators and innovations; they contribute to building an EIC nmunity and a vision underpinning a possible future EIC.



### Funding & tender opportunities

Single Electronic Data Interchange Area (SEDIA)

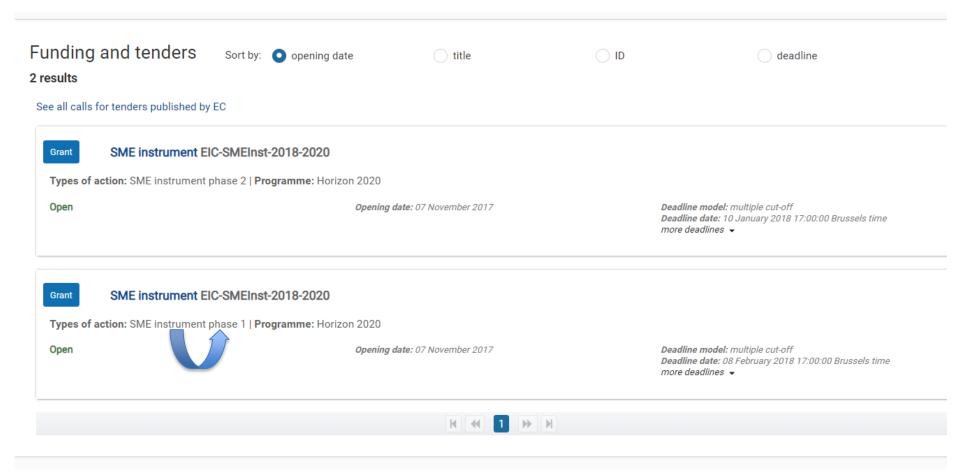




## Funding opportunities

| 0  | Calls for proposals by EU Programme        |  |                    |   |  |   |                                |   |  |
|--|--|--|--------------------|---|--|---|--------------------------------|---|--|
|  | 3rd Health Programme                       | Asylum, Migration and Integration Fund | Consumer Programme | Creative Europe                           | Erasmus+ Programme   | European Maritime and<br>Fisheries Fund | HERCULE III                    | Horizon 2020 Framework<br>Programme           |  |
|  | Internal Security Fund<br>Borders and Visa | Internal Security Fund Police          | Justice Programme  | Pilot Projects and Preparatory<br>Actions | Programme for the<br>Competitiveness of<br>Enterprises and small and<br>medium-sized enterprises | Promotion of Agricultural<br>Products   | Research Fund for Coal & Steel | Rights, Equality and<br>Citizenship Programme |  |
| Union Civil Protection Previous Framework Programs (FP7 - Overview of EU funding<br>Mechanism CIP) |  |  |                    | ding                                      |  |   |                                |   |  |
|  |  |  |                    |   |  |   |                                |   |  |

## Funding opportunities - CALLS



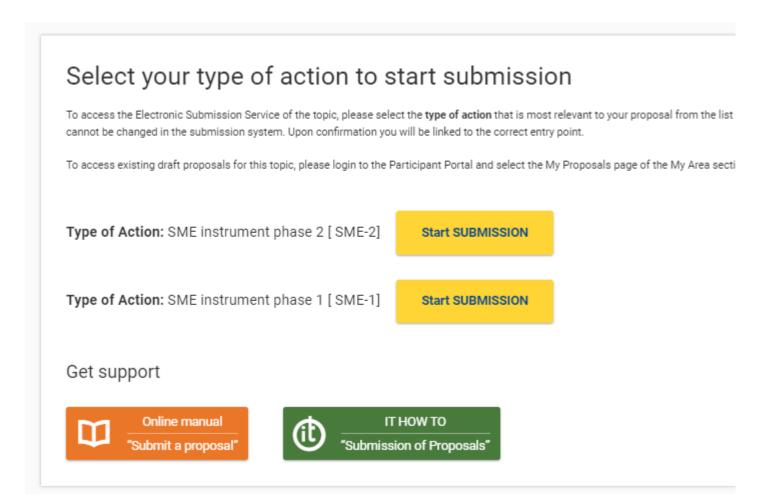


## Upplýsing um at til ber at søkja = OPEN





## Longur niðri – submission service





WP

EN

Horizon 2020 Work-Programme 2018-2020

Towards the next Framework Programme for Research and Innovation:

European Innovation Council (EIC) pilot



## Bottom-up = umsøkjari velur evni

### Who should apply to the SME Instrument?

Are you an innovative, high-flying small or medium-sized business with European and global ambitions?

Only the most convincing and excellent proposals can be funded after a thorough evaluation by multinational panels of technology, business and finance experts.

#### What topics are covered?

There are no set topics. Negative impacts on climate and the environment should be avoided.

### Phase 1 = SME Instrument 1

#### → Feasibility study: Phase 1

Phase 1 helps you get a grip on the R&D, technical feasibility and commercial potential of a ground-breaking, innovative idea and develop it into a credible business plan for scaling it up.

Activities can include, for example, risk assessment, market research, user involvement, analysis of regulatory constraints or standards regimes, intellectual property management, partner search, or feasibility assessment.

Your goal in Phase 1 is to formulate a solid, high-potential innovation project with a European or global growth-oriented strategy

Your proposal must be based on an initial business plan and outline the specifications of a more elaborate one, which will be the outcome of the project.



## Guide for applicants o.a.

#### 8. Additional documents:

1. Introduction WP 2018-20

17. European Innovation Council (EIC) WP 2018-20

18. Dissemination, Exploitation and Evaluation WP 2018-20

General annexes to the Work Programme 2018-2020

Legal basis: Horizon 2020 Regulation of Establishment

<u>Legal basis: Horizon 2020 Rules for Participation</u> <u>Legal basis: Horizon 2020 Specific Programme</u>

SME Instrument - Guidelines for applicants

Additional documents



#### HORIZON 2020 – WORK PROGRAMME 2018-2020

General Annexes

### G. Technology readiness levels (TRL)

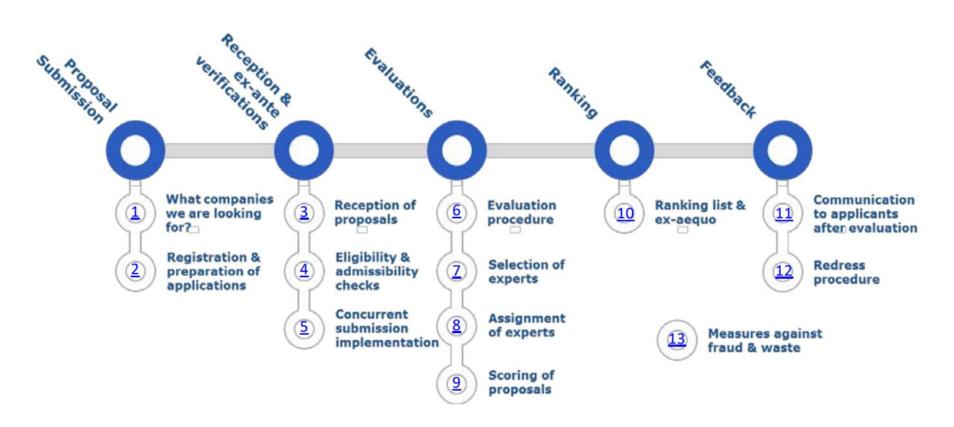
Where a topic description refers to a TRL, the following definitions apply, unless otherwise specified:

TRL 1 – basic principles observed

- TRL 2 technology concept formulated
- TRL 3 experimental proof of concept
- TRL 4 technology validated in lab
- TRL 5 technology validated in relevant environment (industrially relevant environment in the case of key enabling technologies)
- TRL 6 technology demonstrated in relevant environment (industrially relevant environment in the case of key enabling technologies)
- TRL 7 system prototype demonstration in operational environment
- TRL 8 system complete and qualified
- TRL 9 actual system proven in operational environment (competitive manufacturing in the case of key enabling technologies; or in space)

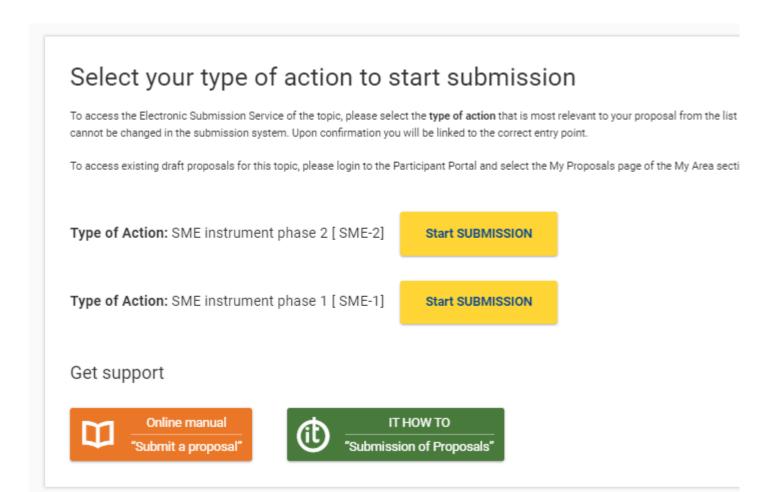
## Umsóknartilgongdin SME I

Cut-off 3. mai 2018 fekk svar 16. oktober 2018



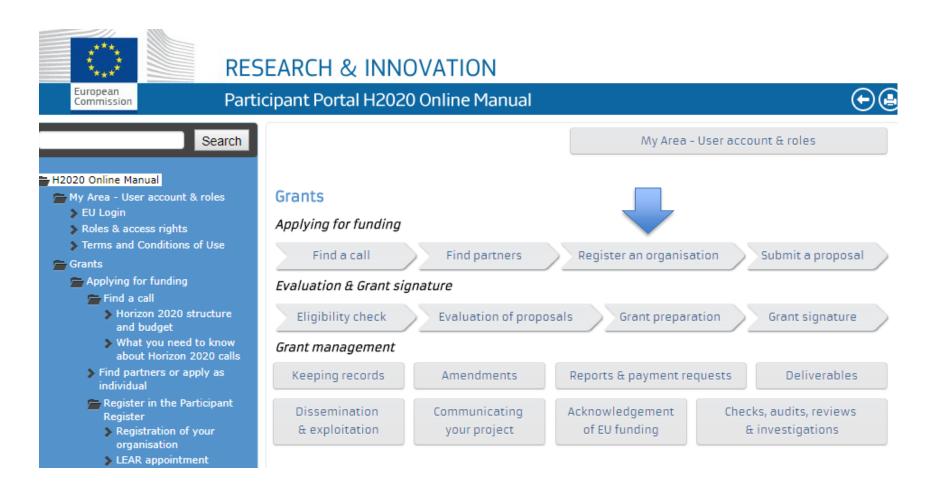


### Submission service

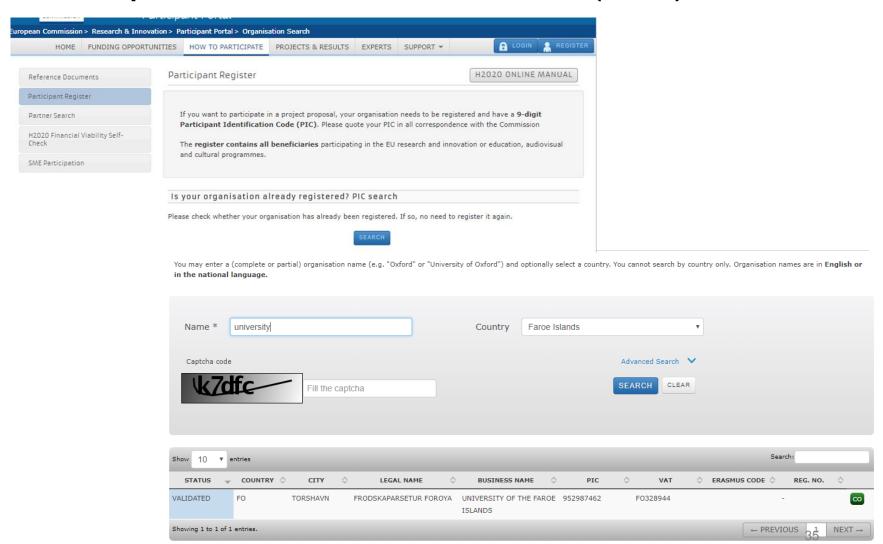




## **Online Manual**



## Participant Identification Code (PIC)





### H2020 Programme

### Proposal template 2018-2020

Administrative forms (Part A) Project proposal (Part B)

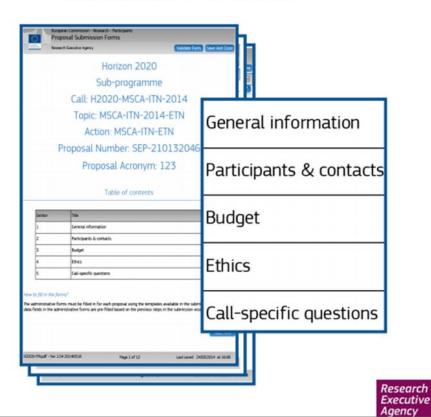
Research and Innovation Actions (RIA)
Innovation Actions (IA)

Version 3.4 1 February 2018



# **Structure of proposals**

# Part A - structured data -



# Part B - description of action -





H2020 Model Grant Agreements: H2020 General MGA - Multi: v5.0 -18.10.2017

under their own responsibility and in accordance with the Agreement, with all the obligations and conditions it sets out.

H2020 Progra

Terms and Conditions

The Agreement is composed of:

Annex 1

Description of the action

Annex 2

Estimated budget for the action

2a Additional information on the estimated budget

Annex 3

Accession Forms

(H2020 General MGA -

Multi-Benefici

General Model Grant

[OPTION to be used if Article 14 applies and if joint and several liability has been requested by the [Commission][Agency]: 3a Declaration on joint and several liability of linked third parties]

Version 5.0 18 October 2017 [OPTION if the JRC participates: 3b Administrative Arrangement]

Model for the financial statements Annex 4

Model for the certificate on the financial statements Annex 5

Model for the certificate on the methodology Annex 6

# granskingar (ráðið research council faroe islands

# Proposal template (Technical annex) SME instrument – phase 1

[Adapted for EIC]





Proposal must be based on an initial business plan and describe the activities to be undertaken that shall result in a comprehensive feasibility study.

Please follow the structure of the template when preparing your proposal. It has been designed to ensure that the important aspects of your innovation and planned work are presented in a way that will enable the experts to make an effective assessment against the award criteria.



If you upload a proposal longer than 10 pages (only sections 1-3, including cover page and executive summary) before the cut-off date, you will receive an automatic warning and will be advised to shorten and re-upload the proposal. After the call cut-off date, excess pages will be automatically made invisible and will not be taken into consideration. The proposal is a self-contained document.

Please, do not consider the page limit as a target! It is in your interest to keep your text as concise as possible, since experts rarely view unnecessarily long proposals in a positive light.



Please respect the following formatting constraints:

Times New Roman, Arial or similar, at least font size 11, page size A4, margins (2.0 cm side and 1.5 cm top and bottom), at least single line spacing.

Further guidance is available in the Guidelines for Applicants.





# Excellence, Impact og Implementation

3 partar í umsóknini



### 1. Excellence

### Challenge and solution

- Describe the identified customer pain point. What is the business need, technological challenge or market opportunity?
- What is your innovation?
- What is the market's state-of-the-art? How would your innovation compare with available solutions, practices or products (e.g. performance, costs, ease-of-use, gender dimension<sup>1</sup>, climate change or environmental aspects, benefits to society)?

# Approach

- · What is unique in your approach, compared to those of other companies?
- Why now? Explain the historical evolution of your category and define recent trends that make your solution possible.
- What is the current development stage of your innovation? (e.g. prototype, early field trials, pilot studies)?
- What do you plan to achieve in the feasibility study? Explain the methodology distinguishing the activities to assess the technological/technical/practical feasibility and economic viability of your innovation.
- What are the further stages and activities needed to commercialize your innovation?

#### Excellence

#### 25% WEIGHTING

**High-risk/high-potential innovation idea** that has something that nobody else has. It should be **better and/or significantly different** to any alternative. Game-changing ideas or breakthrough innovations are particularly sought after.

Its high degree of novelty comes with a high chance of either success or failure.

Realistic description of current stage of development (Phase 2 only: TRL 6, or something analogous for non-technological innovations), and clear outline of steps planned to take this innovation to market.

**Highly innovative solution that goes beyond the state of the art** in comparison with existing or competing solutions, including on the basis of costs, ease of use and other relevant features as well as issues related to climate change or the environment, the gender dimension, any other benefits for society, or (*Phase 1 only*) includes plans for obtaining this information.

**Very good understanding of both risks and opportunities** related to successful market introduction of the innovation from both technical and commercial points of view or (*Phase anly*) includes convincing plans for obtaining this information.

Phase 2 only: Documentation on the technological, practical and economic feasibility of the innovation.

The 'feasibility' aspect is particularly examined in Step 2 of the evaluation of Phase 2 proposals.

Phase 1 (only): Objectives for the feasibility study and the approach and activities to be developed are consistent with the expected impact of the project.

Phase 2 (only): Objectives for the innovation proposal as well as the approach and activities to be developed are consistent with the expected impact (i.e. commercialisation or deployment resulting in company growth). Appropriate definition provided of specifications for outcome of project and criteria for success.

Taken as whole, to what extent the above elements are coherent and plausible.

granskingar ráðið research council faroe islands



# 2. Impact

# Entering the market

- Who are the targeted users and/or customers and why will they want to buy your product/service (unique selling point)? Are they new or already part of your user/customer base? What is your relation with them (e.g. market survey, testing/feedback, letters of intent)?
- What is the market in terms of type (e.g. niche/high volume, new/mature, growth rate), size (e.g. volume, value, geographical scope) and growth? What is your envisaged market share?
- Who are your main direct and indirect competitors? (Competitors, substitutes and alternatives).
- Which are the barriers to entry? How do you intend to overcome them?

### Business model

- How does this innovation fit with your company's overall business strategy?
- Describe your value chain (suppliers and customers). Identify which of these or other stakeholders should be involved to ensure successful commercial exploitation. Define the nature of your current relation with them.
- What will be your business model, including the revenue model? How do you plan to commercialize?
- Why is your model scalable? How do you intend to scale-up and reach European and/or global markets?

# Financing

- · What is the company's ownership and capital structure?
- What is the expected growth potential of your solution in terms of turnover, profit and jobs?
- Indicate the estimated funding requirements to reach the commercialization stage of your innovation. What are your plans to ensure the subsequent financing of your innovation (applying for a SME phase 2 grant, next rounds, top-up financing, etc.)?

### Intellectual Property Right (IPR) and legal framework

- Describe the legal and regulatory requirements to be fulfilled for the exploitation of your innovation and whether it is incorporated in or compliant with standards relevant to the technology.
- What are your IPR assets? Describe the key knowledge items and who owns them and who else may have rights to use them; patents (applied/granted) or other ways of protection.
- What is your strategy for knowledge management and protection?
- What are your measures to ensure commercial exploitation ('freedom to operate')?

#### Award criteria

Proposals are evaluated by experts on the basis of **three award criteria**: 'impact', 'excellence', and 'quality and efficiency of implementation'. The aspects examined under each criterion are described in the table below.

#### **Impact**

#### 50% WEIGHTING

Convincing specification of **substantial demand** (including willingness to pay) for the innovation; demand generated by new ideas, with the potential to create new markets, is particularly sought after.

Total market size envisaged.

Convincing description of targeted users or customers of the innovation, how their needs have been addressed, why the users or customers identified will want to use or buy the product, service or business model, including compared to what is currently available if anything at all.

Phase 1 (only): Good understanding of need for a realistic and relevant analysis of market conditions, total potential market size and growth-rate, competitors and competitive offerings, key stakeholders, clear identification of opportunities for market introduction: potential for market creation is particularly sought after.

Phase 2 (only): Realistic and relevant analysis of market conditions and growth-rate, competitors and competitive offerings, key stakeholders, clear identification of opportunities for market introduction, market creation or disruption (e.g. via new value-chains).

Realistic and relevant description of how the innovation has the **potential to scale-up the applicant company (or companies).** This should be underpinned by a convincing business plan with a clear timeline, and complemented, where possible, by a track-record that includes financial data.

Alignment of proposal with overall strategy of applicant SME (or SMEs) and commitment of the team behind them. Demonstration of need for commercial and management experience, including understanding of the financial and organisational requirements for commercial exploitation and scaling up (and - Phase 2 only) as well as key third parties needed.

Phase1 (only): Outline of initial commercialisation plan and how this will be developed further (in-house development, licensing strategy, etc.).

Phase 2 (only): Realistic and relevant strategic plan for commercialisation, including approximate time-to-market or deployment. Activities to be undertaken after the project.

The 'commercial strategy' aspect is particularly examined in Step 2 of the evaluation of Phase 2 proposals.

**European/global dimension** of innovation with respect to both commercialisation and assessment of competitors and competitive offerings.

Phase 1 (only): Realistic and relevant description of knowledge protection status and strategy, need for 'freedom to operate' (i.e., possibility of commercial exploitation), and current IPR situation or a plan for obtaining this information. Where relevant, description of potential regulatory requirements.



### 3. Implementation

### Team

- Describe your team and their achievements and experience in relation to the approach you will be taking.
- Describe the roles of the team within your project. What is the role of the company's owner(s)? What are the main strengths and weaknesses of the team?
- If your project is to be implemented by a consortium, describe how the partners complement each other.

# Work plan – Work package and deliverable

- Present a detailed project plan comprising: (see table 3.a)
  - i. one work package: feasibility study
  - ii. one deliverable: feasibility report including a business plan

### Resources

|               | A. Costs of the<br>feasibility<br>study/Direct and<br>indirect costs of the<br>action | Total costs | Reimbursement<br>rate % | Maximum EU contribution | Maximum<br>grant<br>amount |
|---------------|---|-------------|-------------------------|-------------------------|----------------------------|
| Form of costs | Lump sum  |             |                         |                         |                            |
|               | 50 000  | 71 429      | 70 %                    | 50 000                  | 50 000                     |

Table 3.a: Work package description

| Work package title     | Feasibility Study   |
|------------------------|---|
| Objectives             |   |
| Description of work (w | here appropriate, broken down into tasks), lead partner and role of |
|                        | i i   |
|                        |   |
|                        | COLL  |
|                        | ×O_   |
|                        | ROX   |
|                        | lbe,  |
| Etal                   |   |

Deliverable:

Feasibility report, including a business plan (brief description and month of delivery)

# Quality and efficiency of implementation

25% WEIGHTING

Technical/business experience of the team, including management capacity to lead a growing team

Only Phase 1: If relevant, the proposal includes a plan to acquire missing competences.

Only Phase 2: If relevant, the proposal includes a plan to acquire missing competences, namely through partnerships and/or subcontracting\*, and explains why and how they are selected (subcontractors must be selected using 'best value-for-money' principles).

#### The 'team' aspect is particularly examined in Step 2 of the evaluation of Phase 2 proposals.

**Availability of resources required** (personnel, facilities, networks, etc.) to develop project activities in the most suitable conditions.

Where relevant, complementarity of partners in a consortium.

Only Phase 2:

Where relevant, realistic description of how key stakeholders / partners / subcontractors could be involved\* (subcontractors must be selected using 'best value-for-money' principles).

Where relevant, the estimated budget and the procedure planned for selecting the subcontractors are appropriate\*.

Realistic timeframe and comprehensive description of implementation (work-packages, major deliverables and milestones, risk management) taking the company's or applicant's innovation ambitions and objectives into account.

\*Subcontracting is acceptable to the extent required for the implementation of the proposed activities. Subcontracting may be an essential part of the implementation of the project, but should not be a disproportionate part of the total estimated eligible costs. Subcontractors must be selected using 'best value-for-money' principles.

Taken as whole, to what extent the above elements are coherent and plausible.

# Metingin

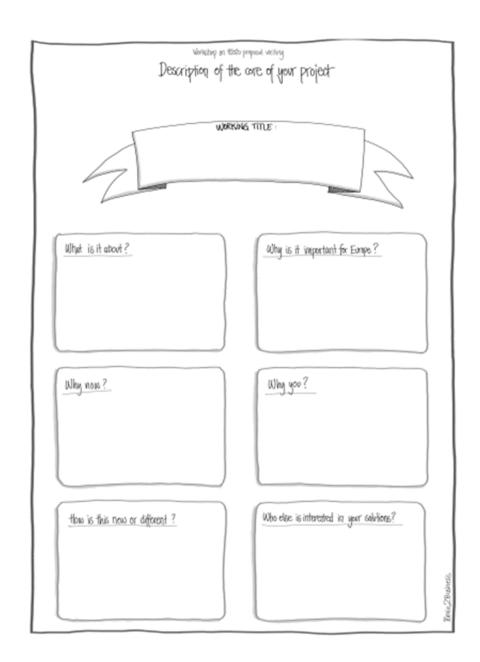
# **Evaluation procedure**

# After each Phase 1 cut-off

- Proposals are evaluated in one step.
- A proposal is evaluated remotely by a number of evaluators with a mixture of technology, industry sector, business and finance expertise.
- Each evaluator scores each of the three award criteria from 0 to 5. Scores with a resolution of one decimal place may be given.
- The quality threshold of each criterion is 4 out of 5. The overall quality threshold, applying to the weighted sum of the three individual scores, is 13 out of 15.
- The consensus score at the level of the three evaluation criteria is the median of the scores given by each evaluator. The overall consensus score is the weighted sum of these separate scores. Proposals that have passed all thresholds are ranked in the order of their final score.
- If necessary, a panel review is organised remotely.

# granskingar ráðið research council faroe islands





# Minst til NCP tænastuna Vinnuframi: Mathea Granskingarráðið: Maria

